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**Proposal number: 101120572**

**Proposal acronym: EE4HORECA**

**Proposal title:** Supporting the Clean Energy Transition of the  
HORECA value chain

**Deliverable 3.6 Benchmarking self-assessment tool**



**Co-funded by  
the European Union**



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## INTRODUCTION

The EE4HORECA project brings together 12 partners from 7 countries and focuses on the value chain approach to test and validate the economic viability of collaborative models in greening value chains and to propose benchmarks and standards inputting regulatory and policy improvements. All the activities are focused on supporting companies and staff in the implementation of energy efficiency measures, business models, and benchmarks for greening the HORECA value chain.

The project focuses its activities in the following NACE sectors: accommodation and food service activities (NACE Code: I55 to I56.3.0)

The present work is part of the WP3 that will propose business models and benchmarking for improving the sustainability of the value chain of the HORECA sector.

The overall objectives of the present WP aim to:

- Assess the relevant resource flows of the supply chain and define best practices to improve their sustainability.
- Develop an integrated economic model through a life cycle perspective with considerations of the non-energy benefits.
- Evaluate the untapped potential of energy efficiency and renewable at each step of the value chain once gathered data directly from the supply chain investigated.
- Create a benchmarking tool focused on energy use at the value chain level.

The present report shows the benchmarking self-assessment tools developed under WP3.

The present work is Co-funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or CINEA. Neither the European Union nor the granting authority can be held responsible for them.

## INFO

## #1: Value chain model: Info

This tool deals with the energy requirement along value chains of the HORECA sector.

**Language:** English (EN)


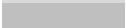
Important note: Please choose your language prior to adding any data to the empty tool and do not change the language thereafter. Otherwise, issues may occur due to drop-down fields that do not update automatically to the new language setting.

**Version:** 1.0

**Aim:** The aim of this model is to understand and help minimize the overall specific energy consumption along value chains. For this purpose, it allows to analyse (i) energy requirement in HORECA activities, (ii) energy requirements in transport activities, and (iii) energy requirements of the main suppliers.

**Target group:** Supply chain managers & environmental managers

**Color coding:**  Field is an input field and requires input the user.

 Information transferred from a different part of the workbook.  
 Information calculated based on other values.

**Acknowledgements:** The EE4HORECA project team gratefully acknowledges the support by its sister project ICCEE



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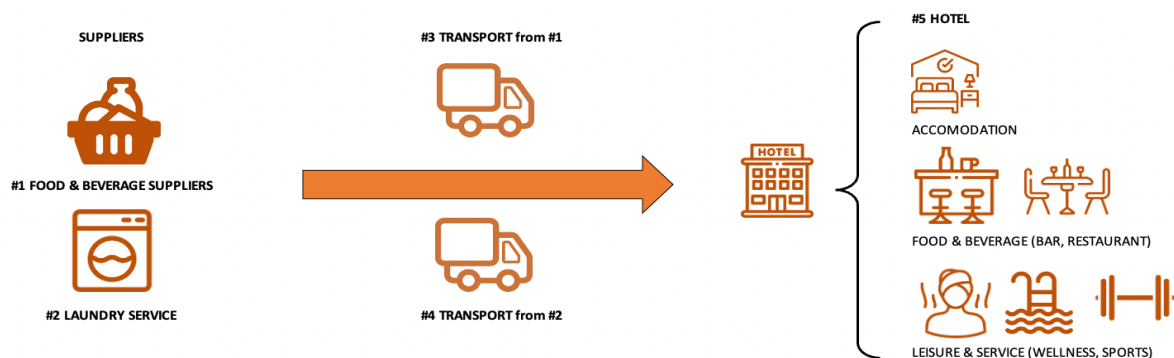
## INPUT

### Hotel Value Chain

## #1: Value chain model: Input data

The value chain is the series of processes involved in the supply of HORECA services, from when raw materials are firstly made until final services are offered to the guests. These processes are managed by a set of companies operating with different purposes and at different stages, thus creating a network.

This value chain consists of three stages, i.e., suppliers, transportation and HORECA activities.



Your own value chain may look different. In that case, you may omit or aggregate input of some stages to match your own chain. If you need a more differentiated view, please use a separate workbook.

### #1: Food and Beverage supplier

|  |         |                        |
|--|---------|------------------------|
| Demand rate of fresh food and beverage (0/4°C)               |         | [kg/year]              |
| Demand rate of frozen food and beverage (-18/0°C)            |         | [kg/year]              |
| Demand rate of food and beverage at ambient temperature      |         | [kg/year]              |
| Ambient temperature (average value in the hottest season)    |         | [°C]                   |
| Reference warehouse temperature (Fresh)                      |         | [°C]                   |
| Reference warehouse temperature (Frozen)                     |         | [°C]                   |
| Annual electrical energy consumption                         |         | [kWh/year]             |
| Annual natural gas consumption                               |         | [m <sup>3</sup> /year] |
| Annual gasoil consumption                                    |         | [l/year]               |
| Storage size   |         | [m <sup>3</sup> ]      |
| Production rate  |         | [kg/year]              |
| Average warehouse utilisation (material volume/storage size) |         | [%]                    |
| Average storage time at the warehouse                        |         | [h]                    |
| ENERGY CONSUMPTION SHARE                                     |         |                        |
| Refrigeration  |         |                        |
| Processing   |         |                        |
| Lighting   |         |                        |
| HVAC   |         |                        |
| Other  |         |                        |
|  | #DIV/0! | [kg/guest night]       |

### #2: Laundry service

|  |  |                        |
|--|--|------------------------|
| Demand rate of laundry services                              |  | [kg/year]              |
| Annual electrical energy consumption                         |  | [kWh/year]             |
| Annual natural gas consumption                               |  | [m <sup>3</sup> /year] |
| Annual gasoil consumption                                    |  | [l/year]               |
| Average warehouse utilisation (material volume/storage size) |  |                        |
| Average storage time at the warehouse                        |  | [h]                    |
| ENERGY CONSUMPTION SHARE                                     |  |                        |
| Processing   |  |                        |
| Hot Water  |  |                        |
| Lighting   |  |                        |
| HVAC   |  |                        |
| Other  |  |                        |

**#3: Transport from stage #1****Fresh products**

|   |  |                  |
|---|--|------------------|
| Vehicle                                       |  |                  |
| Fuel type                                     |  |                  |
| Travel type                                   |  |                  |
| Average distance - roundtrip                  |  | [km]             |
| Travel time requiring refrigeration (average) |  | [h]              |
| Distance travelled per lt of fuel             |  | [km/l]; [km/kWh] |
| Electrical power                              |  | [kW]             |
| Payload                                       |  | [kg]             |
| Average number of trip per year               |  |                  |

**Frozen products**

|   |  |                  |
|---|--|------------------|
| Vehicle                                       |  |                  |
| Fuel type                                     |  |                  |
| Travel type                                   |  |                  |
| Average distance - roundtrip                  |  | [km]             |
| Travel time requiring refrigeration (average) |  | [h]              |
| Distance travelled per lt of fuel             |  | [km/l]; [km/kWh] |
| Electrical power                              |  | [kW]             |
| Payload                                       |  | [kg]             |
| Average number of trip per year               |  |                  |

**Products at ambient temperature**

|                                   |  |                  |
|-----------------------------------|--|------------------|
| Vehicle                           |  |                  |
| Fuel type                         |  |                  |
| Travel type                       |  |                  |
| Average distance - roundtrip      |  | [km]             |
| Distance travelled per lt of fuel |  | [km/l]; [km/kWh] |
| Payload                           |  | [kg]             |
| Average number of trip per year   |  |                  |

Transport saturation

#DIV/0!

**#4: Transport from stage #2**

|                                   |  |                  |
|-----------------------------------|--|------------------|
| Vehicle                           |  |                  |
| Fuel type                         |  |                  |
| Travel type                       |  |                  |
| Average distance - roundtrip      |  | [km]             |
| Distance travelled per lt of fuel |  | [km/l]; [km/kWh] |
| Payload                           |  | [kg]             |
| Average number of trip per year   |  |                  |

Transport saturation

#DIV/0!

**#5: Hotel**

|   |  |                     |
|---|--|---------------------|
| Hotel rating (1-5)  |  |                     |
| Guests night per year   |  | [guest nights/year] |
| Total number of rooms   |  |                     |
| Average occupancy rate (Number of rooms occupied/total number of rooms) |  | Low Season          |
|   |  | High Season         |

**INTERNAL SERVICES**

|                      |  |  |
|----------------------|--|--|
| Laundry and Cleaning |  |  |
| Bar                  |  |  |
| Restaurant           |  |  |
| SPA                  |  |  |
| Gym                  |  |  |
| Pool                 |  |  |
| Tennis/Golf court    |  |  |
| Kitchenette in room  |  |  |

|   |  |            |
|---|--|------------|
| Ambient temperature (average value in the coldest season) |  | [°C]       |
| Ambient temperature (average value in the hottest season) |  | [°C]       |
| Reference room temperature (Winter)                       |  | [°C]       |
| Reference room temperature (Summer)                       |  | [°C]       |
| Annual electrical energy consumption                      |  | [kWh/year] |
| Annual natural gas consumption                            |  | [m³/year]  |
| Annual gasoil consumption                                 |  | [l/year]   |



ENERGY CONSUMPTION SHARE

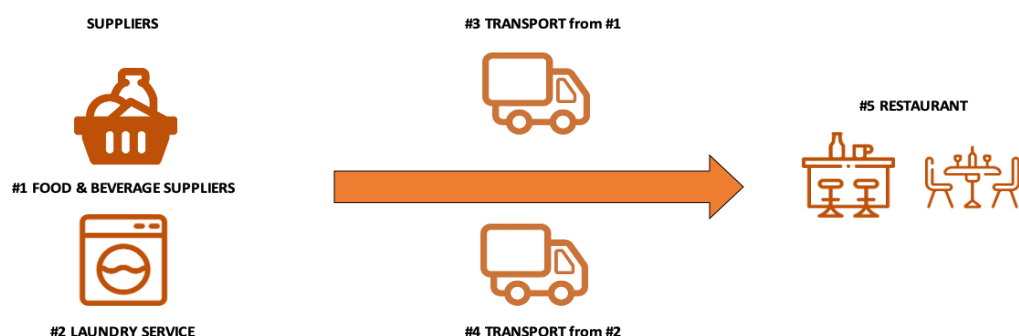
|            |  |
|------------|--|
| HVAC       |  |
| Hot Water  |  |
| Lighting   |  |
| Cooking    |  |
| Room loads |  |
| Other      |  |

## **Restaurant Value Chain**

## #1: Value chain model: Input data

The value chain is the series of processes involved in the supply of HORECA services, from when raw materials are firstly made until final services are offered to the guests. These processes are managed by a set of companies operating with different purposes and at different stages, thus creating a network.

This value chain consists of three stages, i.e., suppliers, transportation and HORECA activities.



Your own value chain may look different. In that case, you may omit or aggregate input of some stages to match your own chain. If you need a more differentiated view, please use a separate workbook.

### #1: Food and Beverage supplier

|  |         |                        |
|--|---------|------------------------|
| Demand rate of fresh food and beverage (0/4°C)               |         | [kg/year]              |
| Demand rate of frozen food and beverage (-18/0°C)            |         | [kg/year]              |
| Demand rate of food and beverage at ambient temperature      |         | [kg/year]              |
| Ambient temperature (average value in the hottest season)    |         | [°C]                   |
| Reference warehouse temperature (Fresh)                      |         | [°C]                   |
| Reference warehouse temperature (Frozen)                     |         | [°C]                   |
| Annual electrical energy consumption                         |         | [kWh/year]             |
| Annual natural gas consumption                               |         | [m <sup>3</sup> /year] |
| Annual gasoil consumption                                    |         | [l/year]               |
| Storage size   |         | [m <sup>3</sup> ]      |
| Production rate  |         | [kg/year]              |
| Average warehouse utilisation (material volume/storage size) |         | [%]                    |
| Average storage time at the warehouse                        |         | [h]                    |
| ENERGY CONSUMPTION SHARE                                     |         |                        |
| Refrigeration  |         |                        |
| Processing   |         |                        |
| Lighting   |         |                        |
| HVAC   |         |                        |
| Other  |         |                        |
|  | #DIV/0! | [kg/food covers]       |

### #2: Laundry service

|  |  |                        |
|--|--|------------------------|
| Demand rate of laundry services                              |  | [kg/year]              |
| Annual electrical energy consumption                         |  | [kWh/year]             |
| Annual natural gas consumption                               |  | [m <sup>3</sup> /year] |
| Annual gasoil consumption                                    |  | [l/year]               |
| Average warehouse utilisation (material volume/storage size) |  |                        |
| Average storage time at the warehouse                        |  | [h]                    |
| ENERGY CONSUMPTION SHARE                                     |  |                        |
| Processing   |  |                        |
| Hot Water  |  |                        |
| Lighting   |  |                        |
| HVAC   |  |                        |
| Other  |  |                        |

**#3: Transport from stage #1****Fresh products**

|   |  |        |
|---|--|--------|
| Vehicle                                       |  |        |
| Fuel type                                     |  |        |
| Travel type                                   |  |        |
| Average distance - roundtrip                  |  | [km]   |
| Travel time requiring refrigeration (average) |  | [h]    |
| Distance travelled per lt of fuel             |  | [km/l] |
| Electrical power                              |  | [kW]   |
| Payload                                       |  | [kg]   |
| Average number of trip per year               |  |        |

**Frozen products**

|   |  |        |
|---|--|--------|
| Vehicle                                       |  |        |
| Fuel type                                     |  |        |
| Travel type                                   |  |        |
| Average distance - roundtrip                  |  | [km]   |
| Travel time requiring refrigeration (average) |  | [h]    |
| Distance travelled per lt of fuel             |  | [km/l] |
| Electrical power                              |  | [kW]   |
| Payload                                       |  | [kg]   |
| Average number of trip per year               |  |        |

**Products at ambient temperature**

|                                   |  |                  |
|-----------------------------------|--|------------------|
| Vehicle                           |  |                  |
| Fuel type                         |  |                  |
| Travel type                       |  |                  |
| Average distance - roundtrip      |  | [km]             |
| Distance travelled per lt of fuel |  | [km/l]; [km/kWh] |
| Payload                           |  | [kg]             |
| Average number of trip per year   |  |                  |

Transport saturation

#DIV/0!

**#4: Transport from stage #2**

|                                   |  |        |
|-----------------------------------|--|--------|
| Vehicle                           |  |        |
| Fuel type                         |  |        |
| Travel type                       |  |        |
| Average distance - roundtrip      |  | [km]   |
| Distance travelled per lt of fuel |  | [km/l] |
| Payload                           |  | [kg]   |
| Average number of trip per year   |  |        |

Transport saturation

#DIV/0!

**#5: Restaurant**

|   |  |                    |
|---|--|--------------------|
| Food covers per year  |  | [food covers/year] |
| Total number of tables  |  |                    |
| Average occupancy rate (Number of tables occupied/total number of tables) |  |                    |

**INTERNAL SERVICES**

|                      |  |  |
|----------------------|--|--|
| Laundry and Cleaning |  |  |
| Bar                  |  |  |

|   |  |            |
|---|--|------------|
| Ambient temperature (average value in the coldest season) |  | [°C]       |
| Ambient temperature (average value in the hottest season) |  | [°C]       |
| Reference inside temperature (Winter)                     |  | [°C]       |
| Reference inside temperature (Summer)                     |  | [°C]       |
| Annual electrical energy consumption                      |  | [kWh/year] |
| Annual natural gas consumption                            |  | [m³/year]  |
| Annual gasoil consumption                                 |  | [l/year]   |

**ENERGY CONSUMPTION SHARE**

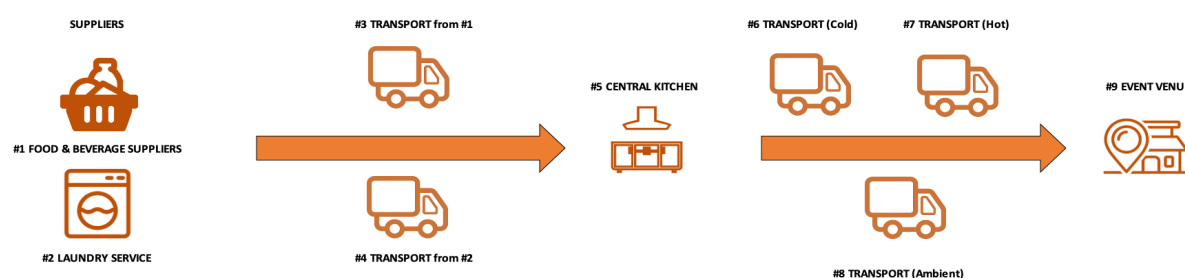
|               |  |  |
|---------------|--|--|
| HVAC          |  |  |
| Hot Water     |  |  |
| Lighting      |  |  |
| Cooking       |  |  |
| Refrigeration |  |  |
| Other         |  |  |

## Catering Service Value Chain

## #1: Value chain model: Input data

The value chain is the series of processes involved in the supply of HORECA services, from when raw materials are firstly made until final services are offered to the guests. These processes are managed by a set of companies operating with different purposes and at different stages, thus creating a network.

This value chain consists of three stages, i.e., suppliers, transportation and HORECA activities.



Your own value chain may look different. In that case, you may omit or aggregate input of some stages to match your own chain. If you need a more differentiated view, please use a separate workbook.

### #1: Food and Beverage supplier

|  |         |                        |
|--|---------|------------------------|
| Demand rate of fresh food and beverage (0/4°C)               |         | [kg/year]              |
| Demand rate of frozen food and beverage (-18/0°C)            |         | [kg/year]              |
| Demand rate of food and beverage at ambient temperature      |         | [kg/year]              |
| Ambient temperature (average value in the hottest season)    |         | [°C]                   |
| Reference warehouse temperature (Fresh)                      |         | [°C]                   |
| Reference warehouse temperature (Frozen)                     |         | [°C]                   |
| Annual electrical energy consumption                         |         | [kWh/year]             |
| Annual natural gas consumption                               |         | [m <sup>3</sup> /year] |
| Annual gasoil consumption                                    |         | [l/year]               |
| Storage size   |         | [m <sup>3</sup> ]      |
| Production rate  |         | [kg/year]              |
| Average warehouse utilisation (material volume/storage size) |         | [%]                    |
| Average storage time at the warehouse                        |         | [h]                    |
| ENERGY CONSUMPTION SHARE                                     |         |                        |
| Refrigeration  |         |                        |
| Processing   |         |                        |
| Lighting   |         |                        |
| HVAC   |         |                        |
| Other  |         |                        |
|  | #DIV/0! | [kg/food covers]       |

### #2: Laundry service

|  |  |                        |
|--|--|------------------------|
| Demand rate of laundry services                              |  | [kg/year]              |
| Annual electrical energy consumption                         |  | [kWh/year]             |
| Annual natural gas consumption                               |  | [m <sup>3</sup> /year] |
| Annual gasoil consumption                                    |  | [l/year]               |
| Average warehouse utilisation (material volume/storage size) |  |                        |
| Average storage time at the warehouse                        |  | [h]                    |
| ENERGY CONSUMPTION SHARE                                     |  |                        |
| Processing   |  |                        |
| Hot Water  |  |                        |
| Lighting   |  |                        |
| HVAC   |  |                        |
| Other  |  |                        |

**#3: Transport from stage #1****Fresh products**

|   |  |        |
|---|--|--------|
| Vehicle                                       |  |        |
| Fuel type                                     |  |        |
| Travel type                                   |  |        |
| Average distance - roundtrip                  |  | [km]   |
| Travel time requiring refrigeration (average) |  | [h]    |
| Distance travelled per lt of fuel             |  | [km/l] |
| Electrical power                              |  | [kW]   |
| Payload                                       |  | [kg]   |
| Average number of trip per year               |  |        |

**Frozen products**

|   |  |        |
|---|--|--------|
| Vehicle                                       |  |        |
| Fuel type                                     |  |        |
| Travel type                                   |  |        |
| Average distance - roundtrip                  |  | [km]   |
| Travel time requiring refrigeration (average) |  | [h]    |
| Distance travelled per lt of fuel             |  | [km/l] |
| Electrical power                              |  | [kW]   |
| Payload                                       |  | [kg]   |
| Average number of trip per year               |  |        |

**Products at ambient temperature**

|                                   |  |                  |
|-----------------------------------|--|------------------|
| Vehicle                           |  |                  |
| Fuel type                         |  |                  |
| Travel type                       |  |                  |
| Average distance - roundtrip      |  | [km]             |
| Distance travelled per lt of fuel |  | [km/l]; [km/kWh] |
| Payload                           |  | [kg]             |
| Average number of trip per year   |  |                  |

Transport saturation

**#4: Transport from stage #2**

|                                   |  |        |
|-----------------------------------|--|--------|
| Vehicle                           |  |        |
| Fuel type                         |  |        |
| Travel type                       |  |        |
| Average distance - roundtrip      |  | [km]   |
| Distance travelled per lt of fuel |  | [km/l] |
| Payload                           |  | [kg]   |
| Average number of trip per year   |  |        |

Transport saturation

#DIV/0!

**#5: Central Kitchen**

|   |  |           |
|---|--|-----------|
| Demand of fresh product                   |  | [kg/year] |
| Demand of hot product                     |  | [kg/year] |
| Demand of products at ambient temperature |  | [kg/year] |

**INTERNAL SERVICES**

|  |  |            |
|--|--|------------|
| Laundry and Cleaning   |  |            |
| Ambient temperature (average value in the coldest season)    |  | [°C]       |
| Ambient temperature (average value in the hottest season)    |  | [°C]       |
| Reference inside temperature (Winter)                        |  | [°C]       |
| Reference inside temperature (Summer)                        |  | [°C]       |
| Annual electrical energy consumption                         |  | [kWh/year] |
| Annual natural gas consumption                               |  | [m³/year]  |
| Annual gasoil consumption                                    |  | [l/year]   |
| Storage size   |  | [m³]       |
| Production rate  |  | [kg/year]  |
| Average warehouse utilisation (material volume/storage size) |  | [%]        |
| Average storage time at the warehouse                        |  | [h]        |

**ENERGY CONSUMPTION SHARE**

|           |  |  |
|-----------|--|--|
| HVAC      |  |  |
| Hot Water |  |  |
| Lighting  |  |  |

|               |         |                  |
|---------------|---------|------------------|
| Cooking       |         |                  |
| Refrigeration |         |                  |
| Other         |         |                  |
|               | #DIV/0! | [kg/food covers] |

#### #6: Transport to the event venue (Fresh product)

|   |  |        |
|---|--|--------|
| Vehicle                                       |  |        |
| Fuel type                                     |  |        |
| Travel type                                   |  |        |
| Average distance - roundtrip                  |  | [km]   |
| Travel time requiring refrigeration (average) |  | [h]    |
| Distance travelled per lt of fuel             |  | [km/l] |
| Electrical power                              |  | [kW]   |
| Payload                                       |  | [kg]   |
| Average number of trip per year               |  |        |

#### #7: Transport to the event venue (Hot product)

|                                      |  |        |
|--------------------------------------|--|--------|
| Vehicle                              |  |        |
| Fuel type                            |  |        |
| Travel type                          |  |        |
| Average distance - roundtrip         |  | [km]   |
| Travel time requiring heat (average) |  | [h]    |
| Distance travelled per lt of fuel    |  | [km/l] |
| Electrical power                     |  | [kW]   |
| Payload                              |  | [kg]   |
| Average number of trip per year      |  |        |

#### #8: Transport to the event venue (Pproduct at ambient temperature)

|                                   |  |        |
|-----------------------------------|--|--------|
| Vehicle                           |  |        |
| Fuel type                         |  |        |
| Travel type                       |  |        |
| Average distance - roundtrip      |  | [km]   |
| Distance travelled per lt of fuel |  | [km/l] |
| Payload                           |  | [kg]   |
| Average number of trip per year   |  |        |

#### #9: Event Venue

|   |  |                    |
|---|--|--------------------|
| Food covers per year                                      |  | [food covers/year] |
| Ambient temperature (average value in the coldest season) |  | [°C]               |
| Ambient temperature (average value in the hottest season) |  | [°C]               |
| Reference inside temperature (Winter)                     |  | [°C]               |
| Reference inside temperature (Summer)                     |  | [°C]               |
| Annual electrical energy consumption                      |  | [kWh/year]         |
| Annual natural gas consumption                            |  | [m³/year]          |
| Annual gasoil consumption                                 |  | [l/year]           |

#### ENERGY CONSUMPTION SHARE

|               |  |  |
|---------------|--|--|
| HVAC          |  |  |
| Hot Water     |  |  |
| Lighting      |  |  |
| Cooking       |  |  |
| Refrigeration |  |  |
| Other         |  |  |



## RESULTS

Supporting the Clean Energy Transition of the HORECA value chain (EE4HORECA project)

#1: Value chain model: Results

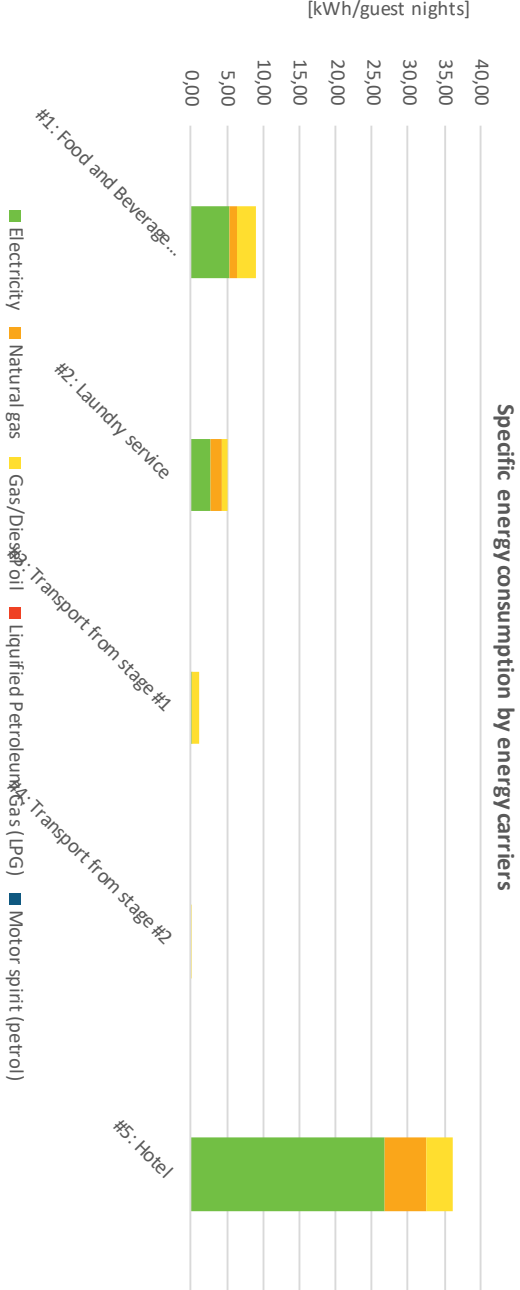


In this sheet the results of the value chain model applied to the input data are reported in terms of specific energy consumption (SEC) by energy carrier.

These results are reported for each stage of the chain. This allows the identification of stages with the highest energy consumption.

This information can serve as a basis to support decision makers in the prioritization of the energy efficiency measures to reduce the overall energy

| Specific energy consumption per stage | Specific energy consumption by energy carriers |             |                |                                 |                       | Specific economic impact (EU-mix) | Specific environmental impact (EU-mix) |                    |
|---------------------------------------|--|-------------|----------------|---------------------------------|-----------------------|-----------------------------------|--|--------------------|
|                                       | [kWh/guest nights]                             |             |                |                                 |                       |                                   |  |                    |
|                                       | Electricity                                    | Natural gas | Gas/Diesel oil | Liquidified Petroleum Gas (LPG) | Motor spirit (petrol) | Total                             | €/guest night                          | kg CO2/guest night |
| #1: Food and Beverage supplier        | 5,333  | 1,078       | 2,725          | 0,000                           | 0,000                 | 9,136                             | 1,542                                  | 2,386              |
| #2: Laundry service                   | 2,667  | 1,724       | 0,727          | 0,000                           | 0,000                 | 5,117                             | 0,758                                  | 1,291              |
| #3: Transport from stage #1           | 0,173  | 0,000       | 1,039          | 0,000                           | 0,000                 | 1,212                             | 0,188                                  | 0,279              |
| #4: Transport from stage #2           | 0,000  | 0,000       | 0,270          | 0,000                           | 0,000                 | 0,270                             | 0,040                                  | 0,059              |
| #5: Hotel                             | 26,667   | 5,747       | 3,633          | 0,000                           | 0,000                 | 36,047                            | 6,261                                  | 9,813              |
| Total                                 | 34,840   | 8,549       | 8,394          | 0,000                           | 0,000                 | 51,783                            | 8,788                                  | 13,828             |



BENCHMARKING

